

Management response form



Audit Wales use only	
Audited body	Bridgend CBC
Audit name	Review of Risk Management
Issue date	18/11/2025

Ref	Recommendation	Commentary on planned actions	Completion date for planned actions	Responsible officer (title)
R1	<p>To strengthen its risk management culture the Council should; 1.1 agree its risk appetite and ensure that this and its tolerance levels are applied and understood by officers and Members (para 14)</p>	<p>1.1 The recommendation is accepted. The Council is reviewing its risk management appetite as part of the development of a transformation programme. This is being done with elected members and officers across the Council. Once agreed there will be</p>	September 2026	Chief Officer – Finance, Housing and Change

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1.2	report in an integrated way on risk management, performance, and budget monitoring (para 19)	<p>communications to all staff to clarify the position</p> <p>1.2 The recommendation is accepted. Whilst Members receive performance, financial and risk information on a regular basis, the reporting can be improved to ensure that they cross refer. We will look at good practice elsewhere to improve the future reporting arrangements</p>		
1.3	ensure appropriate and timely training is available (para 11)	<p>1.3 The recommendation is accepted. The Council has an e-module for staff on governance audit and risk which will be updated to reflect this work</p>		

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R2	<p>To improve processes that enable it to identify, manage, monitor, and challenge its risks the Council should;</p> <p>2.2 strengthen its horizon scanning arrangements to ensure it is taking a long-term and preventative approach to risk management (para 15)</p> <p>2.3 establish arrangements to demonstrate a clear consideration of risks to the delivery of its strategic/well-being objectives (para 13)</p>	<p>2.2 The recommendation is partially accepted.</p> <p>At individual service level the future risks are identified however, this will be improved and standardised across the Authority.</p> <p>2.3 The recommendation is partially accepted.</p> <p>There is an alignment to corporate well-being objectives in the Corporate Risk Assessment. This does need to be</p>	September 2026	Chief Officer – Finance, Housing and Change

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2.4	clearly define risks, so it is clear what the risks are that the Council is seeking to address and why (para 12)	strengthened and we will ensure this is reviewed on an annual basis by the Corporate Management Team		
2.5	differentiate between issues and risks to ensure that the actions it intends on taking reflect the difference (para 17)	2.4 This recommendation is accepted As part of the review of our risk recording, we will clearly define our risks, our mitigating actions and the outcome we wish to achieve. 2.5 This recommendation is accepted We will review our corporate risk register to reclassify risks where appropriate		

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	2.6 demonstrate its understanding of the interrelationship between its own risks and those of its partners to ensure that the control actions it is taking are appropriate (para 18)	2.6 This recommendation is partially accepted The Council does identify and manage risk with partners through various partnership arrangements. We will review how we capture this information and reflect it where appropriate within the Council's Corporate Risk Assessment		
R3	To evaluate the effectiveness of its arrangements the Council should;		September 2026	Chief Officer – Finance, Housing and Change

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3.1	<p>regularly evaluate and report on the economy, efficiency, and effectiveness of its risk management arrangements including wider learning from other councils (para 20)</p> <p>3.2 routinely share lessons learnt to improve its risk management arrangements (para 21)</p>	<p>3.1 This recommendation is accepted. Further work will be undertaken on this recommendation by reviewing good practice elsewhere and implanting change where appropriate</p> <p>3.2 This recommendation is accepted. The Council will share good practice across Council services and will also look to review good practice from elsewhere to implement where appropriate</p>		